E.C.S. Private Operator Authority Code:

Incorporation Number:

0252

EARLY CHILDHOOD SERVICES PRIVATE OPERATORS

AUDITED FINANCIAL STATEMENTS

and Supporting Schedules FOR THE YEAR ENDED AUGUST 31, 2023

[Education Act. Section 21(6);

Early Childhood Services Regulation, Section 10(1)]

Kin Dir Education Foundation

INCORPORATED NAME OF SOCIETY

#5 - 2611 37 Avenue NE, Calgary, Alberta T1Y 5V7

Mailing Address

403-227-0425 (phone); 403-277-7101 (fax); info@kindired.com

Telephone and Fax Numbers; Email address

Audited by:

essional Corporation, #101, 2719 7th Avenue NE, Calgary, Alb đ Name and address of the Auditor

EARLY CHILDHOOD SERVICES PRIVATE OPERATOR MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements and supporting schedules of a

(Name of E.C.S. Private Operator)

presented to Alberta Education have been prepared by the private operator which has responsibility for their preparation, integrity and objectivity. The financial statements and schedules, including notes, have been prepared in accordance with generally accepted accounting principles and Ministerial requirements for Alberta Education funded E.C.S. private operators.

In fulfilling its reporting responsibilities, the E.C.S. private operator has maintained internal control systems and procedures designed to provide reasonable assurance that its assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the private operator's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong budgetary system of control.

The ultimate responsibility for the financial statements lies with the society's board. The Board reviewed the financial statements in detail and approved the financial statements and supporting schedules for release.

External Auditors:

The Society's Board appoints an external auditor to audit these financial statements and meets with the auditor to review their findings. The external auditor has full and free access to school authority's records.

Declaration of President and Secretary-Treasurer/Treasurer:

To the best of our knowledge and belief, these financial statements and supporting schedules reflect, in all material respects, the financial position as at August 31, 2023 and results of operations and cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-For-Profit Organizations and Ministerial requirements for Alberta Education funded early childhood services private operators.

	PRESIDENT/CHAIR
Mark Snyder	
Name	Signature
SECRETA	RY-TREASURER OR TREASURER
Gladys Directo-Banayat	- Uluc DE
Name	Signature
January 29, 2024	$\mathbf{X}_{\mathbf{A}}$
Dated	0
ONE Original signed copy and ONE electronic copy of the ALBERTA EDUCATION, Financial Reporting & Accountabil 8th Floor Commerce Place, 10155-102 Street, Edmonton Al EMAIL: edc.fra-ecs@gov.ab.ca PHONE: (780) 422-1256 FAX: (780) 422-6996	lity Branch,
By November 30, 2023	

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STATEMENT OF FINANCIAL POSITION

as at August 31, 2023

(in dollars)

	2023	2022
ASSETS	5,0 1	
Current assets		
Cash and temporary investments	\$1,317,844	\$2,188,368
Accounts receivable (net after allowances)		
Alberta Education;		
Program Unit	\$0	\$0
Other (e.g. Base Instruction, Administration, etc.)	\$0	\$0
Other accounts receivable	\$240	\$1,320
Prepaid expenses	\$41,201	\$42,805
Other current assets	\$0	\$0
Total current assets	\$1,359,285	\$2,232,493
Capital assets (net book value)		
Furniture & Fixtures	\$0	\$0
Vehicles	\$376,704	\$260,563
Equipment	\$0	\$0
Buildings	\$408,674	\$129,562
Land	\$0	\$0
Other (Please specify:)	\$0	\$0
Other (Please specify:)	\$0	\$0
Total capital assets	\$785,378	\$390,125
TOTAL ASSETS	\$2,144,663	\$2,622,618
LIABILITIES Current liabilities		
Current liabilities	\$01	0.9
Current liabilities Bank indebtedness	\$0	\$0
Current liabilities	\$0	\$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities:		
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education:	\$0 \$0 \$0	\$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit	\$0	\$0 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.)	\$0	\$0 \$0 \$190,204
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt	\$0 \$0 \$360,208	\$0 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities	\$0 \$0 \$360,208 \$478,399	\$0 \$0 \$190,204 \$481,958
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities ong term debt	\$0 \$0 \$360,208 \$478,399 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities .ong term debt Less: Current portion of long term debt	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities Less: Current portion of long term debt Total long term liabilities	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities .ong term debt Less: Current portion of long term debt	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities Long term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES	\$0 \$0 \$360,208 \$478,399 \$0 \$0 \$838,607 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$0 \$0 \$0 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities ong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES NET ASSETS	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$672,162
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities cong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES VET ASSETS Unrestricted net assets	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$672,162 \$0 \$672,162 \$1,560,331
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities cong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES NET ASSETS Unrestricted net assets Operating reserves	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$672,162 \$0 \$672,162 \$1,560,331 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities cong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES NET ASSETS Unrestricted net assets Operating reserves Accumulated surplus (deficit) from operations **	\$0 \$0 \$360,208 \$478,399 \$0 \$838,607 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$672,162 \$0 \$672,162 \$1,560,331 \$0 \$1,560,331
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities cong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES IET ASSETS Unrestricted net assets Operating reserves Accumulated surplus (deficit) from operations ** Investment in capital assets	\$0 \$0 \$360,208 \$478,399 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$0 \$672,162 \$1,560,331 \$0 \$1,560,331 \$390,125
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities cong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES NET ASSETS Unrestricted net assets Operating reserves Accumulated surplus (deficit) from operations ** Investment in capital assets Capital reserves	\$0 \$0 \$360,208 \$478,399 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$0 \$0 \$672,162 \$1,560,331 \$0 \$1,560,331 \$390,125 \$0
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities ong term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES NET ASSETS Unrestricted net assets Operating reserves Accumulated surplus (deficit) from operations ** Investment in capital assets Capital reserves Total capital funds	\$0 \$0 \$360,208 \$478,399 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$0 \$0 \$672,162 \$1,560,331 \$1,560,331 \$390,125 \$0 \$390,125
Current liabilities Bank indebtedness Accounts payable and accrued liabilities: Alberta Education: Program Unit Other (Base Instruction, Administration, etc.) Other Deferred contributions Current portion of long term debt Total current liabilities Long term debt Less: Current portion of long term debt Total long term liabilities TOTAL LIABILITIES NET ASSETS Unrestricted net assets Operating reserves Accumulated surplus (deficit) from operations ** Investment in capital assets Capital reserves	\$0 \$0 \$360,208 \$478,399 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$190,204 \$481,958 \$0 \$672,162 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1,560,331 \$390,125 \$0

Please input "Restated" in 2022 column heading where comparatives are not taken from the finalized 2022 Audited Financial Statements filed with Alberta Education. ** This number also goes to the Budget report for the Accumulated Surplus (deficit) from operations.

STATEMENT OF OPERATIONS

for the Year Ended August 31, 2023

(in dollars)

Actual	Budget	Actual
2023	2023	2022
	5	
\$4,771,434	\$4,635,333	\$4,158,544
\$42,542	\$10,000	\$10,483
\$0	\$0	\$(
\$0	\$0	\$0
\$0	\$0	\$(
\$0	\$0	\$
\$0	\$2,000	\$11,603
\$0	\$0	\$0
\$0	\$0	\$0
\$0	\$0	\$0
\$4,658	\$0	\$0
\$0	\$0	\$(
\$4,818,634	\$4,647,333	\$4,180,630
\$877,217	\$986,453	\$763,834
\$118,672	\$111,958	\$86,692
\$2,915,859	\$2,395,039	\$2,014,005
\$485,546	\$358,361	\$309,665
\$1,007,559	\$775,379	\$734,587
\$0	\$0	\$0
\$57,617	\$20,000	\$11,273
\$564	\$143	\$143
\$0	\$0	\$0
\$5,463,034	\$4,647,333	\$3,920,199
(\$644.400)	\$0	\$260,431
	2023 \$4,771,434 \$42,542 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2023 2023 \$4,771,434 \$4,635,333 \$42,542 \$10,000 \$0 \$0 \$10 \$0 \$4,658 \$0 \$0 \$0 \$4,658 \$0 \$0 \$0 \$118,672 \$111,958 \$2,915,859 \$2,395,039 \$485,546 \$358,361 \$1,007,559 \$775,379

Please input "Restated" in 2022 column heading where comparatives are not taken from the finalized 2022 Audited Financial Statements filed with Alberta Education.

STATEMENT OF CASH FLOWS

for the Year Ended August 31, 2023

(in dollars)

		2023	2022
CASH FLOWS FROM:			
A. Operating Activities			
Surplus (deficit) of revenues over expenses for the year		(\$644,400)	\$260,43
Add (Deduct) items not requiring cash:	E.W.	(****(***))	
Amortization of capital assets		\$57,617	\$11,27
Changes in accrued accounts:	建烧		<u> </u>
Accounts receivable		\$1,080	\$1,56
Prepaids and other current assets		\$1,604	(\$9,81
Payables and accrued liabilities (specify in notes)		\$170,004	\$81,42
Deferred contributions		(\$3,559)	\$481,95
Other (Please specify:)		\$0	
Total sources (uses) of cash from Operations		(\$417,654)	\$826,82
Equipment Buildings Land Other (Please specify:) Other (Please specify:) Proceeds from disposal of capital assets		\$0 (\$282,362) \$0 \$0 \$0	(\$215,47 \$ (\$129,56 \$ \$ \$ \$
Other Investing Activities	, ,	\$0	\$
(Please specify:) Total sources (uses) of cash from Investing activities		\$0 (\$452,870)	\$ (\$345,03
. Financing Activities			
Bank loan		\$0	\$
Other (Please specify:) Tenant improvement allowance			\$
et sources (uses) of cash equivalents during year		(\$870,524)	\$481,79
and a second state of the	\$2,188,368	\$2,188,368	\$1,706,574
ash equivalents at the beginning of the yearash equivalents at the end of the year	\$1,317,844	\$1,317,844	\$2,188,368

cash and temporary investments
bank indebtedness

STATEMENT OF CHANGES IN NET ASSETS for the Year Ended August 31, 2023

(in dollars)

	(1)	(2)	(3)	(4)	(5)	(6)
	TOTAL	INVESTMENT	UNRESTRICTED	TOTAL RESTRICTED	RESTRICTED	IET ASSETS
	NET ASSETS (Columns 2+3+4)	IN CAPITAL ASSETS	NET ASSETS	NET ASSETS (Columns 5 and 6)	Operating Reserves	Capital Reserves
Balance at August 31, 2022	\$1,950,456	\$390,125	\$1,560,331	\$0	\$0	\$0
Adjustments affecting previous year's surplus:						1
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$ 0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
Adjusted balance at Aug. 31, 2022	\$1,950,456	\$390,125	\$1,560,331	\$0	\$0	\$0
Surplus(deficit) of revenues over expenses	(\$644,400)		(\$644,400)			
Capital additions	Sectore .	\$456,099	(\$456,099)	\$0	\$0	\$0
Amortization of capital assets		(\$57,617)	\$57,617			
Disposal of capital assets		\$0	\$0	\$0		\$0
Capital debt principal payments		\$0	\$0	\$0		\$0
Net transfers to and from operating reserves		(\$481,628)	\$481,628	\$0	\$0	\$0
Net transfers to and from capital reserves		\$0	\$0	\$0	\$0	\$0
Balance at August 31, 2023	\$1,306,056	\$306,979	\$999,077	\$0	\$0	\$0

\$1,306,056

Note:

Amortization of Capital Assets expense decreases the Investment in Capital Assets and increases Unrestricted Net Assets. Accumulated Operating Surplus = Unrestricted Net Assets + Operating Reserves.

Each capital item included should have a unit purchase cost greater than \$5,000.

Principal payments increase Investment in Capital Assets and decreases Unrestricted Net Assets as the outstanding capital debt is paid down.

Code:
Authority
Operator /
Private I
E.C.S.

SCHEDULE A to the AFS

ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS

for the Year Ended August 31, 2023

			for t	for the Year Ended August 31, 2023	1, 2023				
					ECS				
			ECS	ECS	Moderate Language	ECS Operations &	ECS	ECS System	Other
	REVENUES	TOTAL	Instruction	Program Unit	Delay	Maintenance	Transportation	Administration	Services
_[Total Atberta Education Revenue	S4.771,434	\$949.824	\$3.204,293	os	\$225,484	\$165,466	\$226,367	
£	Other - Government of Alberta	\$42,542	8	8	8	*	80	8	\$42,542
0	Federal Government and/or First Nations	\$0	20	8	80	8	3	ŝ	8
6	Other Alberta School Authorities	05	3	8	3	8	80	8	8
£	Alberta municipalities	\$0	80	\$0	8	8	80	8	8
	Parents and individuals:	State States	Sector Sector						South States and
6	Instructional fees	8	95	S	9				8
Ð	Non-instructional fees	so			Sound Street and	8	8	8	8
6	Transportation fees	8					8		0\$
8	Other sales and services (i.e. Day Care/Afterschool Care)	so				C Property Control		North Street	8
6	Investment income	SO	8	8	8	8	8	8	8
(10)) Gifts and donations	8	8	8	8	3	8	8	0%
(F)) Fundraising	\$0	3	8	8	0\$	8	8	8
(12)) Other revenue	\$4.658	\$	8	8	*	3	95	\$4,658
(13)) Gains on disposal of capital assets	8	8	8	8	\$	95	05	\$
	TOTAL REVENUES \$4,818,634	\$4,818,634	\$949.824	\$3,204,293	80	\$225,484	\$165,466	\$226,367	\$47,200
	EXPENSES				- -				
(14)	Certificated salaries	\$877,217	\$877,217	8	\$0	The second second		5	
(15)	Certificated banefits	\$118.672	\$118,672	8	8			8 9	
(16)	 Non-certificated salaries and wages 	\$2.915.859	\$0	\$2,915,859	3	S	5	3 \$	8
(11)	Non-certificated benefits	S485,546	3	\$485,548	9	8 8	8 5	* *	
1	SUB - TOTAL	\$4,397,294	\$995.889	\$3,401,405	8	5	\$ 5	* *	06
(18)	Services, contracts & supplies:	and the second se	Contraction of the		Markey Sciences			26	De la
	 Instructional supplies 	\$102.513	\$5.002	107 A21	9				
	 Parent & staff In-service 	\$60.482		CAN ANY	8 5				
	 Specialized Equipment and Furniture (child specific) 	5181		1919 1919	5				
	 Consulting, management and professional fees 	\$53,955	8	8	3	5	5		
	- Leases	\$269,550	\$0	S	9	1000 ASD	5	2750 XX0	
	Other services contracts and supplies	\$520,878	\$	\$4.473		\$105.735	6151 525	30	05
(18)	Fundraising	20	8	3	8	5	5	Call 8010	3
(00)	Amortization of capital essets	\$57,017	8	0\$	Я	E 250	54.4 347	8 5	8
(21)	Bank and other interest charges	\$564	0\$	8	8	\$564	99	8 5	8

\$47,200 8

8 3

8 8 \$223,100 \$3,267

8 8

\$564 8 \$469,099 (\$243,615)

8 8 8 8

8

8 8

\$564 \$

3 \$3,563,962 (\$359,669)

\$1,000,981 (\$51,157)

\$5,463,034

\$5,483,034

(22) Losses on disposel of capital assets

TOTAL EXPENSES Surplus (deficit)

(5644,400)

\$205,892

(\$40,426)

0252

Code:
Authority (
Operator
Private
E.C.S.

0252

SCHEDULE B to the AFS Alberta Education Revenue Allocation and Expense Details for the Year Ended August 31, 2023

				ALBERTA EDUCATION REVENUES	TION REVENUES				
									Total
	TOTAL	ECS Instruction	ECS	ECS Moderate	ECS Moderate ECS Operations &	ECS	ECS System	Other	Schedule B
			Program Unit	Language Delay	Maintenance	Transportation	Administration	Services	Expenses
ECS Base instruction	\$880,111	\$880,111		B. T. S.	Total and the second second	Salation in the	South and a strength		\$1,000,981
Program Supports and Services	In this way in the				State of the state of the	1012 - 113 - 11 C			
English as an second language (ESL)	\$0	\$0	A THE REAL AND A	No. of the second s		SUD ALSO AND AND	A STATE OF STATES	Salterist. 30	\$0
ECS Program unit funding	\$2,353,314		\$2,353,314		Line of the	A NO ANY OF ANY	No. COLUMN		\$3,563,962
ECS Moderate language delay	\$0		South States and and	0\$	The second second				0\$
ECS Mild/moderate disabilities, gifted and talented	\$0	0\$	Same and an and an and	and the second sec				and a state of the second	0\$
School-Based Grants	Prove Sector Reperco			C. Berner	Contraction of the local distance				Contract of the state
ECS Operations and maintenance	\$162,553		II DARANS' III		\$162,553			CONSTRUCTION OF	\$469,099
ECS Transportation	\$165,466		Strange - Conner		States and a state	\$165,466	ALL NO WALKS AND A	100 × 100	\$205,892
ECS SuperNet service funding	\$80,325	\$80,325	and the second		0\$	141 12 12 12 12	0\$	- Anna Constantino	8
ECS System Administration	\$226,367			THE NEW COLOR	A DAY OF A DAY OF A DAY		\$226,367		\$223,100
Other Alberta Education revenue	\$879,522		\$879,522	\$	\$0	0\$	8	Contraint 1995	\$0
Reallocations of Alberta Education revenue	\$23,776	(\$10,612)	(\$28,543)	\$0	\$62,931	\$0	0\$		8
TOTAL	\$4,771,434	\$949,824	\$3'504'533	\$0	\$225,484	\$165,466	\$226,367	States South	\$5,463,034

463,034

			Remur	neration and	Remuneration and Monetary Incentives	entives				
	-		-	or the Year End	for the Year Ended August 31, 2023	23				
Position/ Role	Name	Full Time Equivatent (FTE)	Remuneration	Benefits	Other Compensation	Contracted Services	Expenses	Total Compensation	Total Compensation per FTE	% Benefits vs. Remuneration
Board Members:		Fact 18 - 17	The second second	BENERALISAN	A STREET AND A	N. COLORADOR	SPECIAL CONTRACTOR			and sentitive
1 Board Chair/President	Mark Snyder							\$0	ε.	na
2 Secretary-Treasurer	Gladys Directo-Banayat							\$0	en Na	na
3 Secretary					-			\$0	La La	na
4 Treasurer								\$0	eu	ВЛ
5 (Other Board of Directors) Melanie Nickel	Melanie Nickel							\$0	na	na
9	Leanne Boskers							\$0	ца	na
7	Michelle Dreffs							\$0	B	18
Ø								0\$	8L	BU
5								0\$	na	na
10								0\$	BU	er.
11								9 \$	na	na
12								8	ца	na
13								\$0	ВП	50
14								8	8U	na
Subtotal		0.00	\$0	0 \$	0\$	\$0	\$	0 \$	na	eu
Senior Management:		Deservation and	Contraction of the second	the set of the set		Contraction of	Contraction of the		A CONTRACTOR OF A	
1 Executive Director	Mark Snyder (ED and Psychologist)	0.80	North Control		to the designed and	\$140,000	A DESCRIPTION OF A	\$140,000	\$175,000	na
2 Finance Director					2			0\$	BU	na
3 HR Director	Roxanne Manabat	1.00	\$72,000	\$3,295	\$805	and the second second		\$76,100	\$76,100	5%
1.1	Carmen Knowles	1.00	\$119,040	\$6,888	\$1,150			\$127,078	\$127,078	6%
5 Academic Program Coord Cavell Burley	Cavell Burley	1.00	\$100,800	\$5,827	\$500	12 - 18 B 12 - 19		\$107,127	\$107,127	6%
6 Operations Supervisor	Janelie Taylor	1.00	\$60,000	\$2,951	\$500	and the second se		\$63,451	\$63,451	5%
7								\$0	เล	na
								\$0	U.S.	na
σ								\$0	na	na
10								0\$	na	e L
11								80	na	В
12								\$0	na	na
13								0\$	na.	na
14								\$0	na	na
Subtotal		4.80	\$351,840	\$18,961	\$2,955	\$140,000	\$0	\$513,755	\$107,032	5%
Other:				all to the second	and the second sec			A TANK AND AND A TANK AND AND A TANK AND	C to Providence St	1. Harrister
Total Certificated Staff		11.00	\$877,217	\$118,672				\$995,889	\$90,535	14%
Total Non-Certificated Sta	Total Non-Certificated Staff (Other than Senior Management)	48.20	\$2,564,019	\$466,585		_		\$3,030,604	\$62,876	18%
Subtotal		59.20	\$3,441,236	\$585,257	0\$	0\$	\$0	\$4,026,493	\$68,015	17%
TOTALS		64.00	\$3,793,076	\$604,218	\$2,955	\$140,000	0\$	\$4,540,249	\$70,941	16%

0252

E.C.S. Private Operator Authority Code:

SCHEDULE C to the AFS

Related Party Transactions for the Year Ended August 31, 2023 (in dollars)

DETAILS AND NATURE OF RELATIONSHIP	2023	2022
Beneficial States and the second states of the second states and the second states of the		
		\$0
		\$0
		\$0
		\$0
	50	\$0
		\$0
		\$0
		\$0
		\$0
Kids First Psychology Inc. (100% owned by Mark Snyder). Provider of psychological services to studen		\$0
		\$140,000
		\$0
		\$0
		\$0
		\$0
	\$140,000	<u>\$140,000</u>
Included in expenses noted above		
	\$70,000	\$35,000
	\$0	\$0
	\$0	\$0
		\$0 \$0
	DETAILS AND NATURE OF RELATIONSHIP Image:	Image: Second

Note:

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- Describe the nature of different fees and charges and segregate if significant.

- Group with other if not significant.

Describe the nature of transactions included in Other.
 If applicable, include loans, payables, and receivables.

0252

1. General

Kin-Dir Education Foundation (the "Society") was incorporated under the Societies Act of the Province of Alberta on May 30, 2011 and qualifies for tax-exempt status as a not-for-profit organization under paragraph 149 (1) (1) of the Income Tax Act.

The Society provides educational services for children ranging from preschool (ages 3-4) to kindergarten (ages 5-6). It is accredited as an Early Childhood Services operator by Alberta Education, and delivers education programs under the authority of the *Education Act*, Chapter E-0.3 Statutes of Alberta, 2012 (formerly the *School Act*, Chapter S-3, Revised Statutes of Alberta 2000).

2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Significant accounting policies are summarized as follows:

(a) Basis of accounting

The basis of accounting followed in the financial statement presentation includes revenues recognized in the period in which the transactions or events occurred that gave rise to the revenues, and expenses recognized in the period the goods or services are acquired and a liability is incurred or transfers are due.

(b) Revenue recognition

The Society follows the deferral method of accounting for funding. Restricted funding pertaining to specific projects are recognized as revenue in the year in which the related expenses are incurred. Unrestricted funding is recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(c) Cash and cash equivalents

Cash and cash equivalents consist of balances with financial institutions.

(d) Capital assets

Capital assets are recorded at cost, with items requiring an initial cost of \$ 5,000 or greater to be capitalized. Amortization is provided for on a straight-line basis over the useful economic life at the following annual rates:

Building retrofitting	20 years
Motor vehicles	5 years
Equipment	5 years

2. Summary of significant accounting policies (continued)

(d) Capital assets (continued)

In the year of acquisition, no amortization of capital assets is recorded.

(e) Financial instruments

The Society initially measures its financial assets and financial liabilities at their fair value. The Society subsequently measures its financial assets and financial liabilities at amortized cost. The financial assets subsequently measured at amortized cost are cash, cash equivalents and accounts receivable. The financial liabilities subsequently measured at amortized cost are accounts payable and accrued liabilities.

Credit risk

Credit risk is the possibility that other parties may default on their financial obligations. As the Society's primary source of revenue is provincial government funding, the Society is not exposed to any significant credit risk.

Currency risk

Currency risk is the risk that arises from the change in price of one currency against another. As all of the Society's transactions involve Canadian currency, the Society is not exposed to any significant currency risk.

Interest rate risk

Interest rate risk is the risk that an investment or loan will change due to a change in the absolute level of interest rates or a change in any interest rate relationship. As there are no investments held by, or interest-bearing loans involving, the Society, the Society is not exposed to any interest rate risk.

Liquidity risk

Liquidity risk is the risk that the Society will not be able to fund its obligations as they come due. The Society manages this risk by maintaining ongoing communication and regular reporting to the primary funder to ensure continuous funding.

2. Summary of significant accounting policies (continued)

(e) Financial instruments (continued)

Market and other price risk

Market and other price risk is the risk that the fair value of financial instruments will fluctuate due to changes in market prices (other than those arising from interest rate or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Because of the nature of the financial instruments held by the Society, which are comprised of cash and accounts receivable (financial assets), as well as accounts payable and accrued liabilities (other financial liabilities), the Society is not exposed to significant market or other price risk.

There have been no changes in the Society's financial instrument risk exposures from the previous fiscal year.

(f) Deferred contributions

Deferred contributions represent unspent funds, which are externally-restricted for specific purposes, and restricted funding received or receivable in the current period that relates to the subsequent period. These revenues will be recognized as revenue when related expenses are incurred. Deferred contributions also represent amounts received to assist in the purchase of capital assets. These contributions are amortized on the same basis as the related capital asset.

(g) Management estimates

The preparation of these financial statements, in accordance with Canadian accounting standards for not-for-profit organizations, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates made by the Society as additional information becomes available in the future.

(h) Contributed services

Volunteers contribute many hours every year to assist the Society in carrying out its programs and services. Because of the difficulty in determining their fair value, contributed services are not recognized in these financial statements.

3. Capital assets

		2022			
		Accumulated	<u>Net book</u>		<u>Net book</u>
	Cost	amortization	value		value
Building retrofitting	\$ 415,152	\$ 6,478	\$ 408,674	\$	260,563
Motor vehicles	\$ 442,344	\$ 65,640	\$ 376,704	\$	129,562
Equipment	\$ 31,622	\$ 31,622	\$ -	\$	-
	\$ 889,118	\$ 103,740	\$ 785,378	\$	390,125

4. Deferred contributions

Deferred contributions consist of funding from Alberta Education that is designated for Covid mitigation support and related expenditures. These contributions will be recognized as revenue when the designated disbursements are made or as related capital assets acquired with this funding are amortized. Deferred contributions also include a tenant improvement allowance received from a landlord from which the Society occupies space under a long-term lease. At year end, the balance is comprised as follows:

	<u>2023</u>							<u>2022</u>		
		Beginning Balance		Addition		<u>Utilization</u>		<u>Ending</u> Balance		<u>Ending</u> Balance
Alberta Education – Covid mitigation	¢	491 059	¢		¢	(64,800)	¢	417.069	¢	401 050
support funding Tenant improvement	\$	481,958	\$	-	\$	(64,890)	\$	417,068	\$	481,958
allowance	_	-		64,560		(3,229)		61,331		-
	\$_	481,958	\$	64,560	\$	(68,119)	\$	478,399	\$	481,958

5. Funding from Alberta Education

		2023	2022
Program Supports & Services	\$	2,353,314	\$ 1,886,230
Instruction Funding		880,111	607,007
Bridge Funding – ECS		879,522	1,153,016
Administration Funding		226,367	226,367
Transportation Funding		165,466	158,189
Plant Operations and Maintenance Funding		162,553	112,112
Supplemental Enrolment Growth Funding		80,325	-
Provincial Covid Mitigation Support		64,891	10,454
Federal Safe Indoor Air Funding		-	5,169
Prior Year Revenue Adjustments		(41,115)	-
Funding from Alberta Education	\$_	4,771,434	\$ 4,158,544
Add: Prior Year Revenue Adjustments		41,115	-
<u>Subtract:</u> Recognition of deferred contributions - Provincial Covid Mitigation			
Support		(64,891)	481,958
Total Alberta Education Funding Received	\$	4,747,658	\$ 4,640,502

6. Economic dependence

The Society recognized revenues of 4,771,434 (2022 - 4,158,544) from Alberta Education, which is common in the industry of the Society. Because this funding represents 99.0% (2022 - 99.5%) of the total revenues earned by the Society, the Society is economically dependent on Alberta Education for funding their operations.

7. Related party transactions

During the year, the Society incurred expenses of \$140,000 (2022 - \$140,000) to a corporation owned by one of the Society's directors for the provision of psychological services and program administration and development.

The above related party transactions are recorded in the normal course of operations and are measured at the exchange amount, which is the amount of consideration, established and agreed to, between the related parties.

8. Commitments

The Society has an office lease commitment that will last until August 31, 2024. Minimum lease payments for the duration of this commitment, not including operating costs, are as follows:

2024	\$ 46,440

The Society also has a lease commitment that will last until August 31, 2026 for the housing of a preschool. Minimum lease payments for the duration of this commitment, not including operating costs, are as follows:

2024	\$ 51,740
2025	\$ 53,730
2026	\$ 55,720

In addition, the Society has a lease commitment a learning academy that will last until August 31, 2032. Minimum lease payments for the duration of this commitment, not including operating costs, are as follows:

2024	\$ 61,485
2025	\$ 61,485
2026	\$ 61,485
2027	\$ 61,485
Thereafter	\$ 368,910